

DoD in Context

Size of the Enterprise:

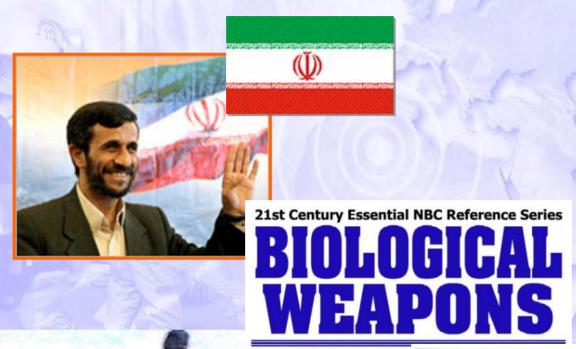
- 1.4 Million Active Duty Men and Women
- 709,000 Civilian Employees
- 1.3 Million National Guard and Reserve Members
- ~2 Million Retirees and Other Beneficiaries

Work of the Enterprise:

- 145.3 Million Pay Transactions Processed in Calendar Year 2006 for Nearly 6 Million People
- 57 Million General Ledger Transactions Posted
- 13.8 Million Commercial Invoices Processed
- 7 Million Travel Payments Processed
- \$255 Billion in Military Retirement and Health Benefit Funds Managed

Source: Office of the Undersecretary of Defense (Comptroller) Data as of 2007, "Work of the Enterprise" Data as of 2005

Wide Array of Security Challenges...







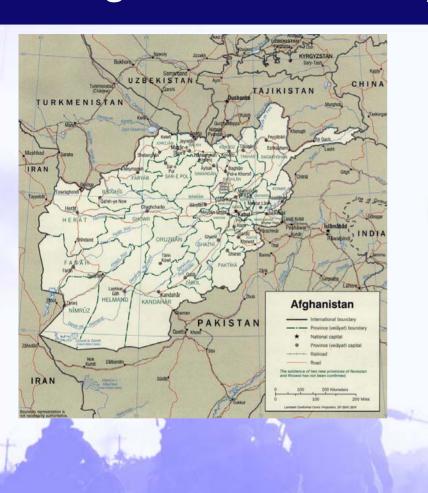
Use of Biological We Anthrax * Plague * Tularemia Brucellosis * Q F

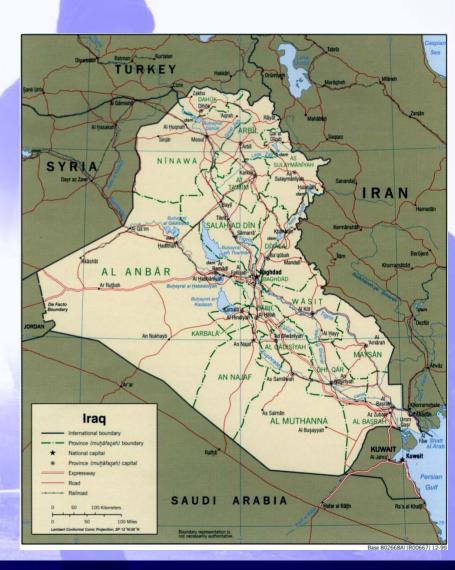
Excerpted from MEDICAL ASPECTS OF C

ESSENTIAL NBC REFERENCE SER BIOLOGICAL, CHEMICAL, RADIATION GERM WARFARE, HOMELAND SEC DATA, WEAPONS OF MASS DESTRU



Afghanistan and Iraq: Top Operational Priorities





Finding the Right Balance...

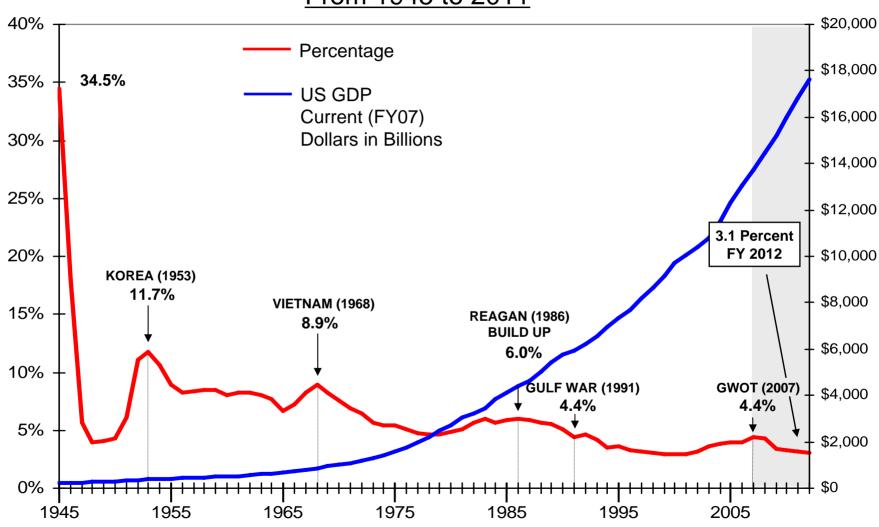


Ultimately It's About Appropriated Dollars...



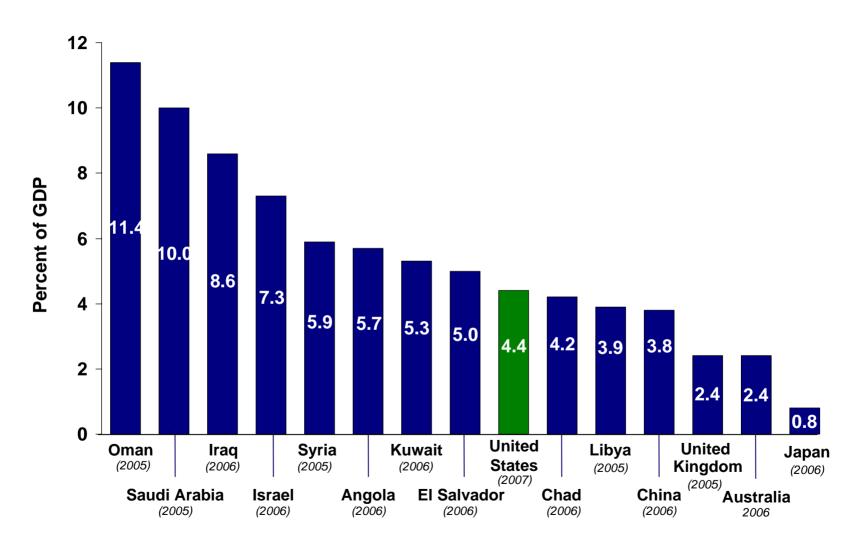
Defense Budget as Percent of GDP





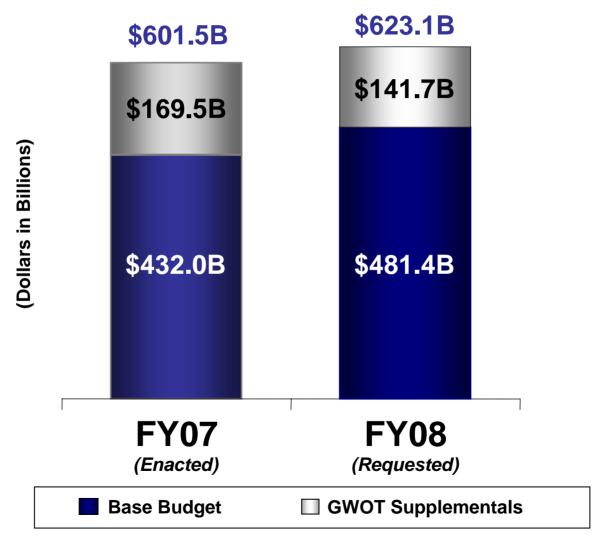
Source: Historical Table, Budget of the United States Government, 2007.

Rough Comparison: Defense Spending as % of GDP



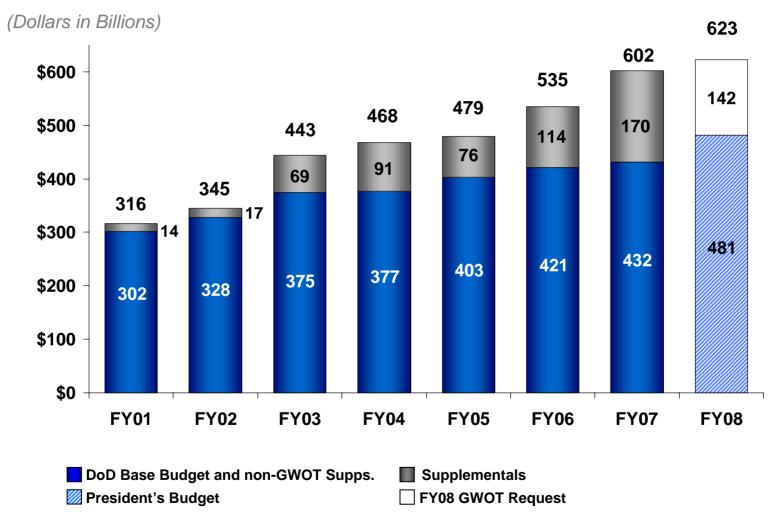
Source: CIA World Factbook; Historical Table, Budget of the United States Government, 2007.

Defense Budget



Source: Defense Appropriation Act and Emergency Supplemental Appropriation FY 2007 and FY 2008 DoD Budget Request

Defense Spending Over Time: Looking Back



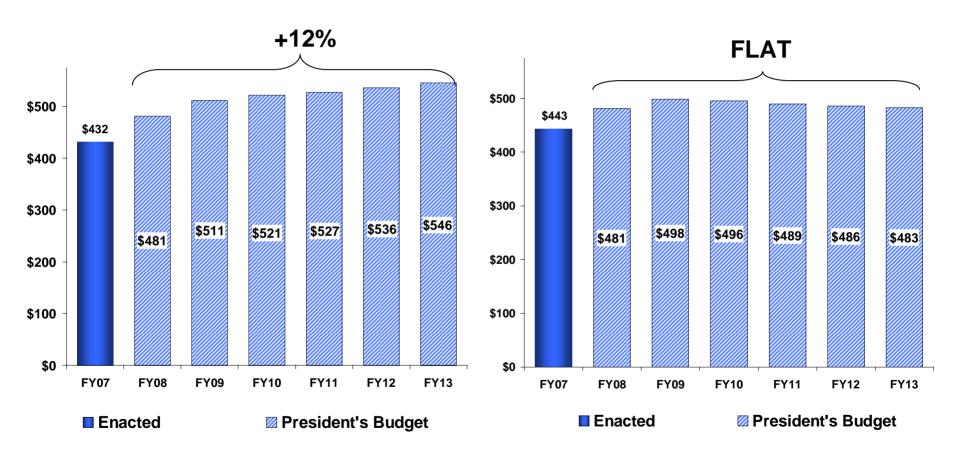
Source: National Defense Budget Estimates for FY 2007, Table 1-9

Defense Spending Over Time: Looking Forward

(Dollars in Billions)

In current dollars:

In constant FY08 dollars:

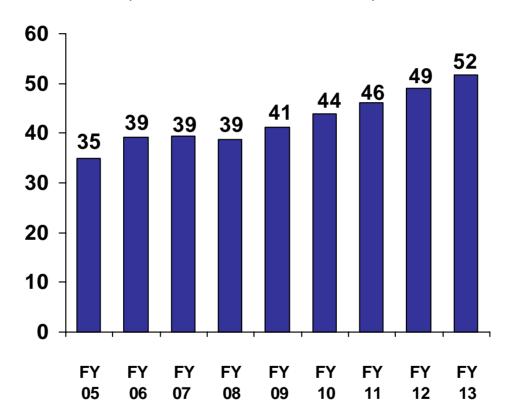


Note: Does not include Supplementals

Sustaining Military Health Care

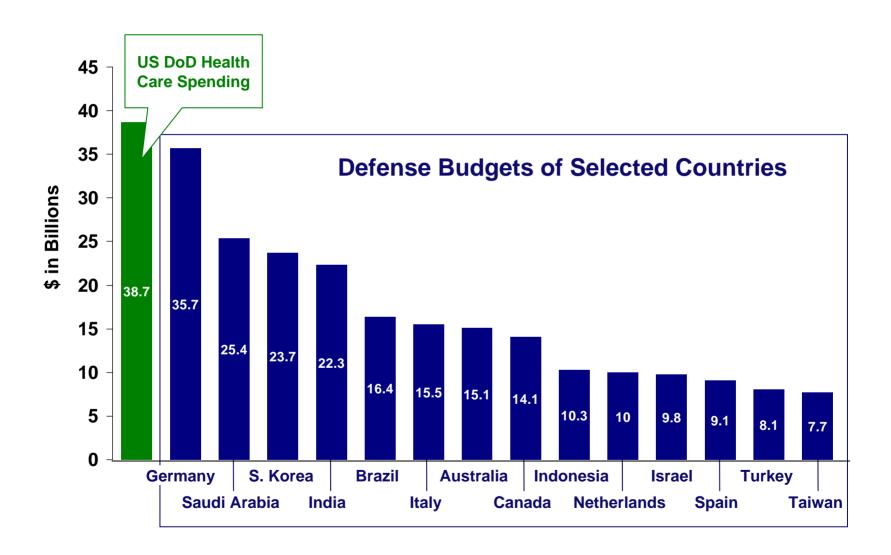
Department of Defense Health Care

(Current Dollars in Billions)



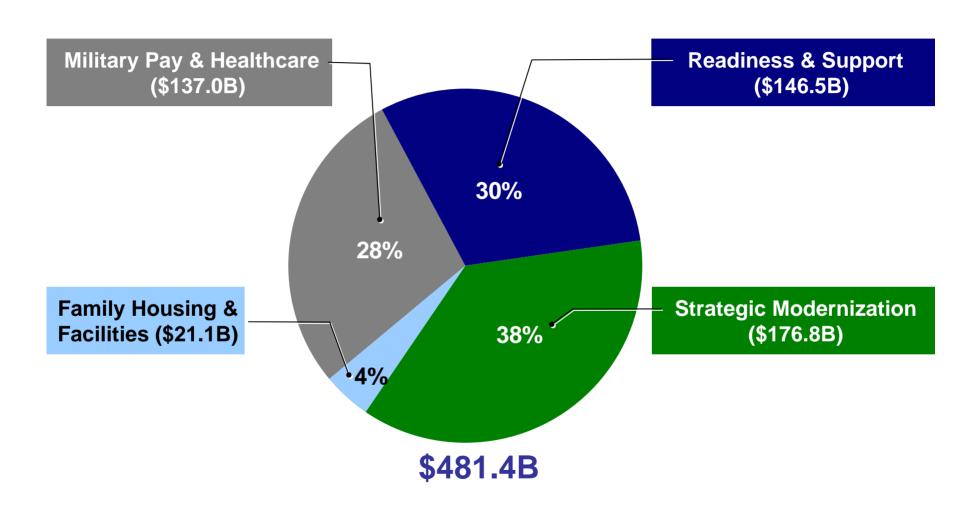
Health Care is projected to be 12% of topline in 2015

Comparison: DoD Health Care Vs. Defense Spending



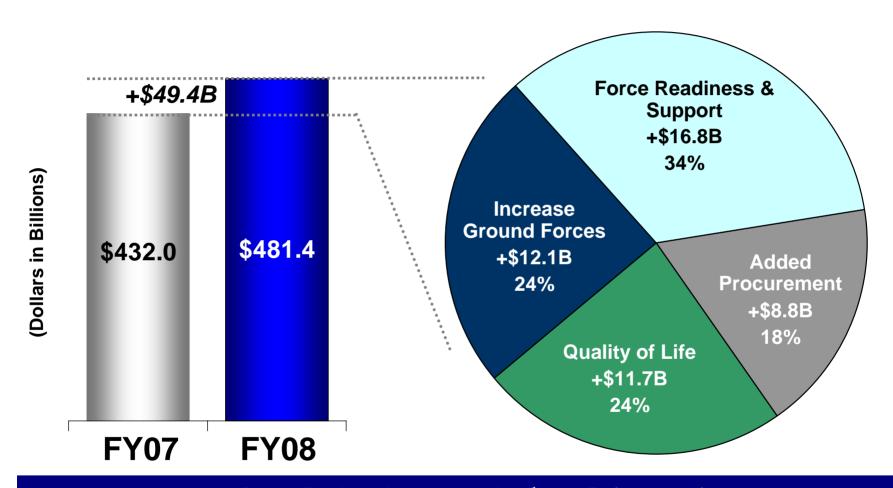
Source: Center for Arms Control and Non-Proliferation Data as of 2/05/2007

FY 2008 Defense Budget



Source: Defense Appropriation Act and Emergency Supplemental Appropriation FY 2007 and FY 2008 DoD Budget Request; FY06 Base Structure Report

FY 2008: Change from FY 2007



Base Budget Increases by \$49.4B (+11.4%)
Over Projected Enacted Level – Real Rate of Growth is 8.7%

Source: Defense Appropriation Act and Emergency Supplemental Appropriation FY 2007 and FY 2008 DoD Budget Request

Force Readiness & Support

+\$16.8B

Equipment Recapitalization (27%)

Recapitalize ground force equipment

Depot Maintenance, Intelligence, and Support (28%)

Strengthen intelligence capabilities
Improve communications networks

Training and Operations (45%)

Increases full spectrum training
Increases combat training center rotations

days

FY08 Increases

Increases ship deployed steaming

+\$16.8B

FY08

Added Procurement Dollars

KEY PROCUREMENT PROGRAMS:

+\$8.8B FY08

Joint Ground Capabilities

- -Future Combat System:
 - Manned and unmanned vehicles
 - Non-line of sight launch system
 - Joint network

Joint Maritime Capabilities

- 1 Aircraft Carrier
- 1 Submarine
- 1 Amphibious AssaultShip
- 1 Logistics Ship
- 3 Littoral Combat Ships
- 1 Joint High Speed Vessel

Joint Air Capabilities

- 20 F-22A Raptor
- 24 F/A-18 Hornet
- 18 E/A-18G Growler
- 12 F-35 Joint Strike Fighter
- 21 MV-22 Osprey
- 5 CV-22
- UAVs
- Recapitalization of Missiles and Weapons

Space-based Capabilities

- Space-BasedInfrared Systems
- Communications
 Satellites
- -GPS satellites
- -Advanced
 Extremely High
 Frequency Satellite
- -Environmental Satellites
- -Launch Vehicles

Quality of Life

Military Pay (+\$2.1B)

- 3.0% increase in FY08
- Up on Average 32% since 2001

+\$11.7B FY08

Housing and Subsistence (+\$1.6B)

- Increases Basic Allowance for Housing 4.2%
- Continues No Out-of-Pocket Costs
- Continues to privatize family housing units (2,870 units)
 - Totaling 194K by the end of FY 2008

Base Operation Support (+2.3B)

 Provide additional resources to address daily needs at camps, bases and stations worldwide

Strategic Realignment (+\$5.7B)

- Implementation of BRAC 2005

Health Care

Sustains a Quality Healthcare System (\$38.7B)

Source: Military Homefront (http://www.militaryhomefront.dod.mil/)





- Pay for enlisted E-6s (Sergeants) will increase by \$1,099 on average in FY 2008.
- Pay for 0-3s (Air Force and Army Captains, Navy Lieutenants) will increase by \$1,657 on average in FY 2008.

Grow the Ground Forces

+\$12.1B

Army Current Baseline

FY 2012 Goal

42 Brigade Combat Teams

- 482.4K Soldiers
- 1 year Home Station for 1 year Deployed

Adds 65K Soldiers +6 Brigade Combat Teams

48 Brigade Combat Teams

- 547.4K Soldiers
- 2 years Home Station for 1 year Deployed

Marines

2.5 Marine Expeditionary Forces

- 175K Marines
- 7 months Home Station for 7 months Deployed

Adds 27K Marines
Fills out 3rd Marine
Expeditionary Force

3 Marine Expeditionary Forces

- 202K Marines
- 14 months Home Station for 7 months Deployed

Note: Number of BCTs in current state represent funded modular conversions, not force availability.

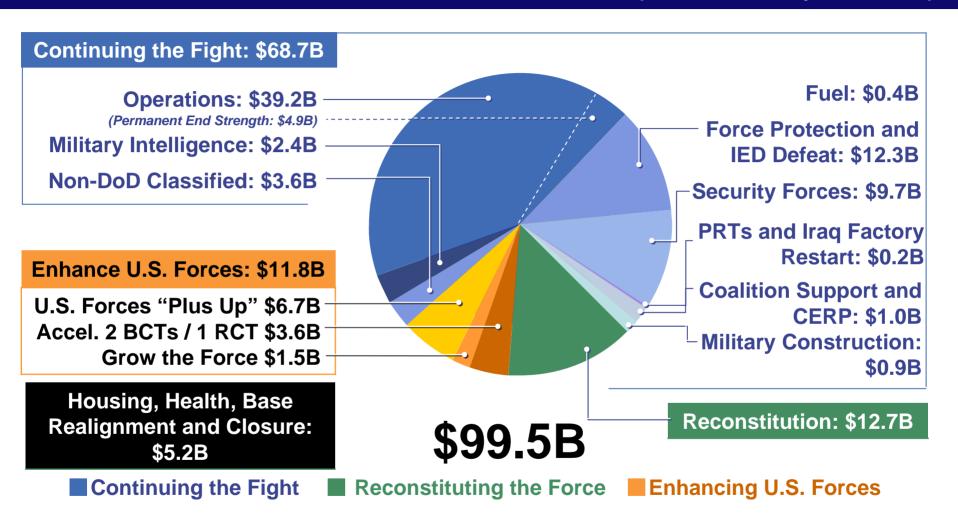
FY 2008 Budget by Service

(Discretionary Budget Authority, Dollars in Billions)

	FY07*	FY08	Increase
Army	109.7	130.1	+20.4
Navy	110.2	119.3	+9.1
Marine Corps	16.2	20.5	+4.3
Air Force	128.3	136.6	+8.3
Defense Wide	70.7	74.9	+4.2
BRAC	<u>-3.1</u>	<u>N/A</u>	<u>+3.1</u>
Total	432.0	481.4	+49.4

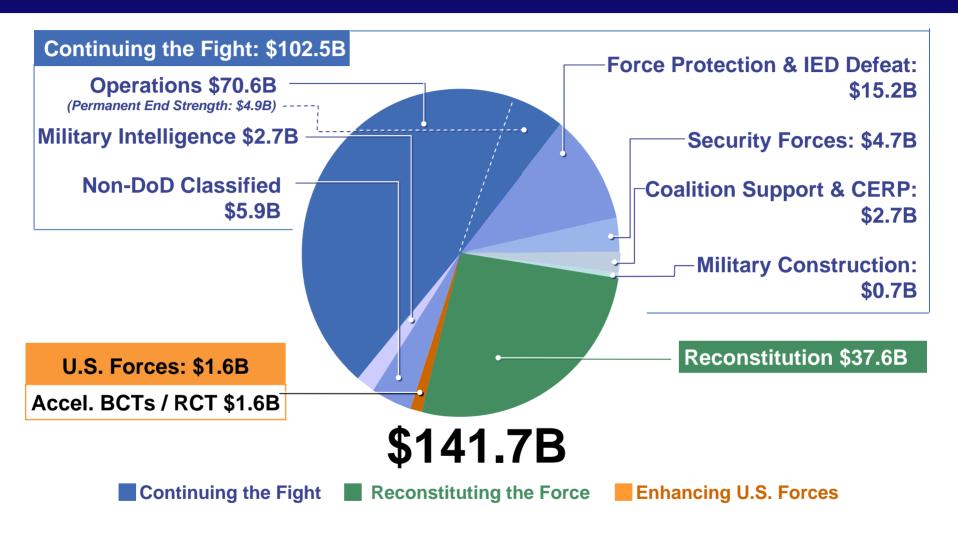
*Note: FY07 excludes Title IX and includes projected Military Construction/Quality of Life programs

FY 2007 Emergency Supplemental (Enacted: May 25, 2007)



Source: Defense Appropriation Act and Emergency Supplemental Appropriation FY 2007 and FY 2008 DoD Budget Request Note: Breakout by Functional Category is based on preliminary assessment and may change

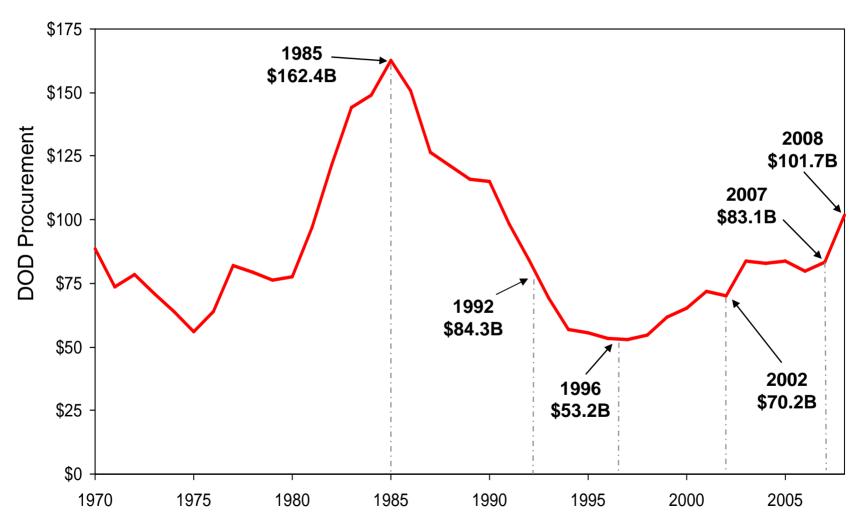
FY 2008 GWOT Request



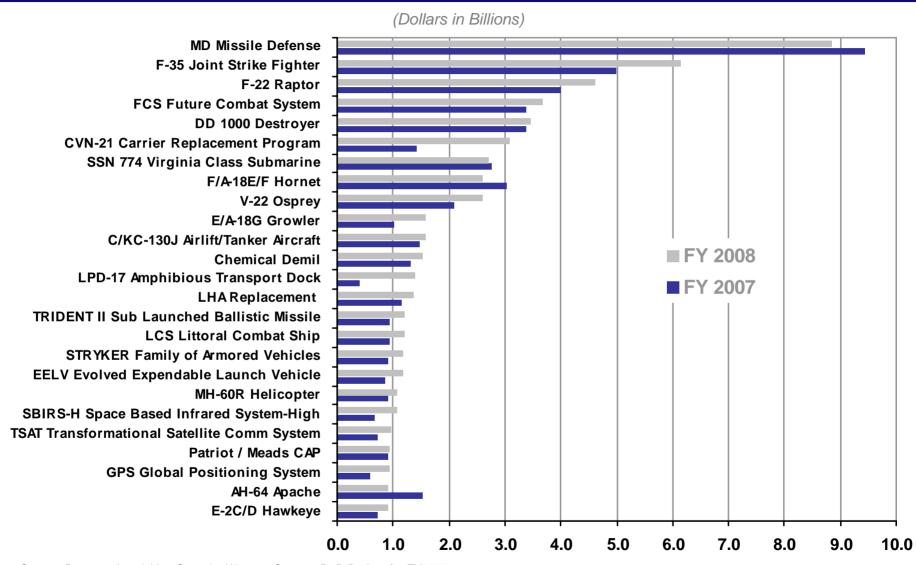
Source: Defense Appropriation Act and Emergency Supplemental Appropriation FY 2007 and FY 2008 DoD Budget Request

Procurement over Time



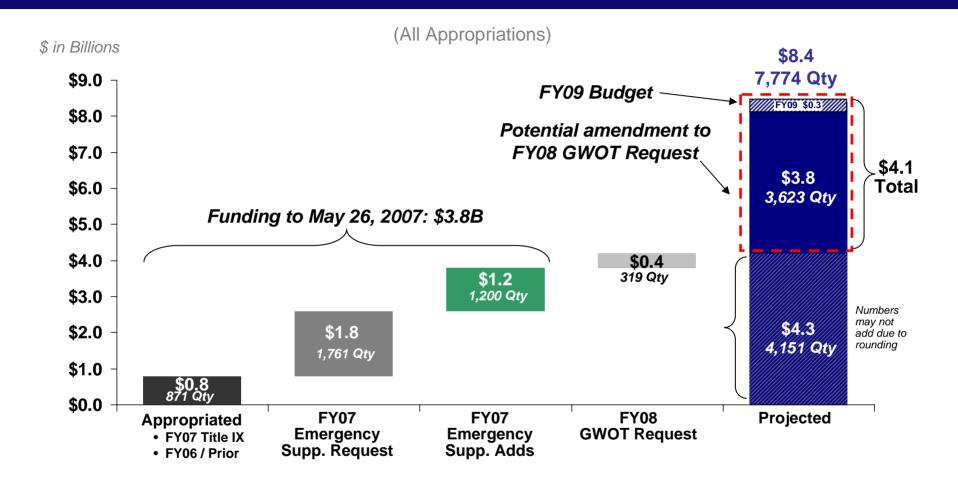


Top 25 Investment Programs



Source: Program Acquisition Costs by Weapon System, DoD Budget for FY2008 Note: Excludes supplemental funding and funding for spares and facilities.

Mine Resistant Ambush Protected Vehicle



Note: Funding requirements may continue to change based on quantity adjustments and anticipated contract awards.

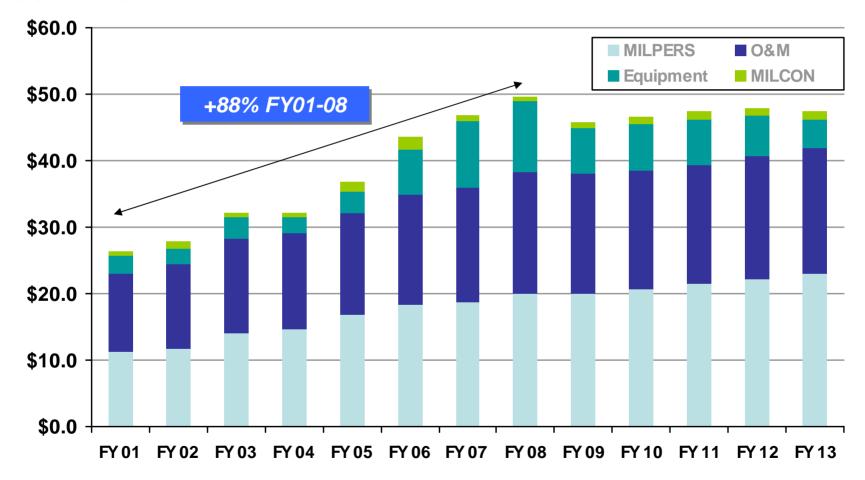
Data as of 6/7/2007

Sources: FY 2008 President's Budget Request; FY07 Emergency Supplemental Conference Report (4/24/07); MRAP Program Management Office

Reserve Component (RC) Funding

Reserve Component funding ~9% of DoD Total and has increased by ~88% from FY01 to FY08

Dollars in Billions



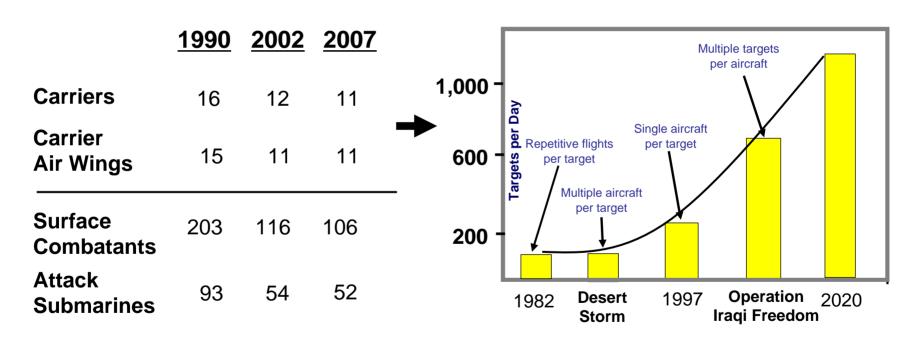
Notes: Total Obligational Authority; FY01-FY08 include supplemental funding while out-years do not include GWOT funding. Source: Office of the Undersecretary of Defense (Comptroller)`

Average Age of Aircraft

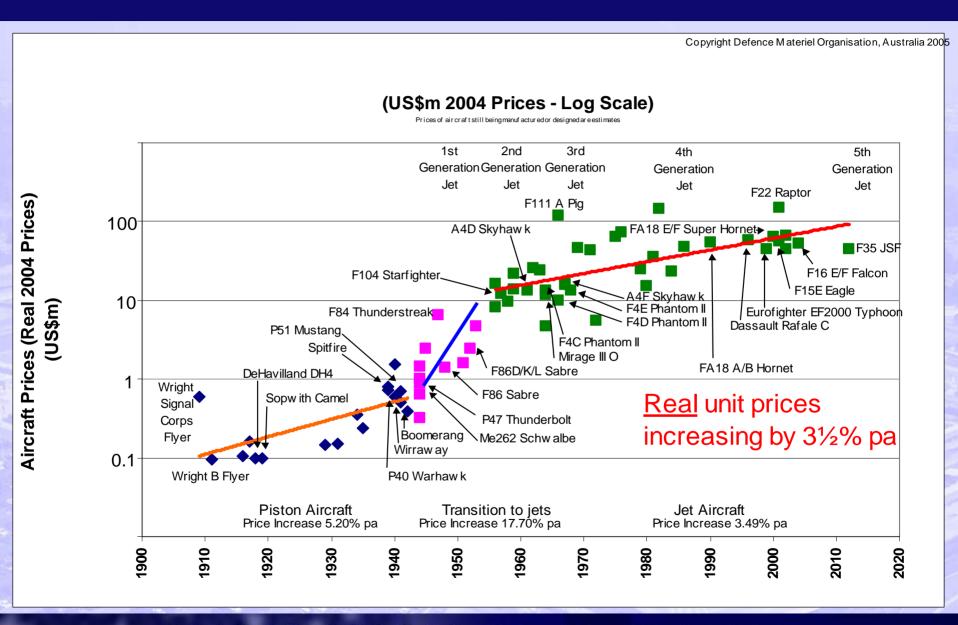
TACAIR (fighters)	20 years
Tankers	43 years
Strategic Airlift (C-5/ C-17)	15 years
Tactical Airlift (C-130)	26 years
All Bombers:	32 Years
B-1	20 years
B-2	13 years
B-52	45 years

Number of carriers and air wings down

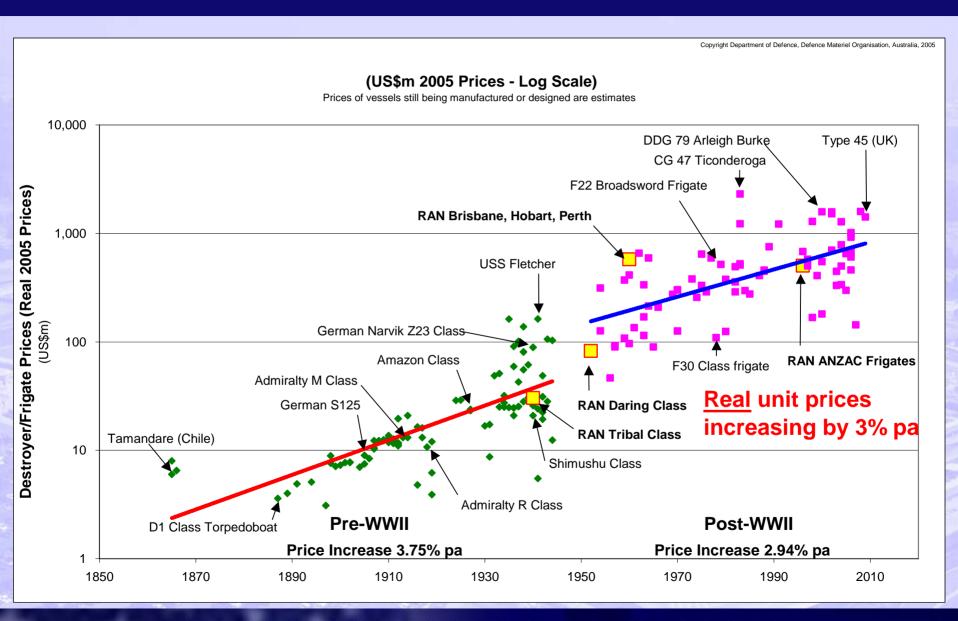
Number of targets per carrier per day up



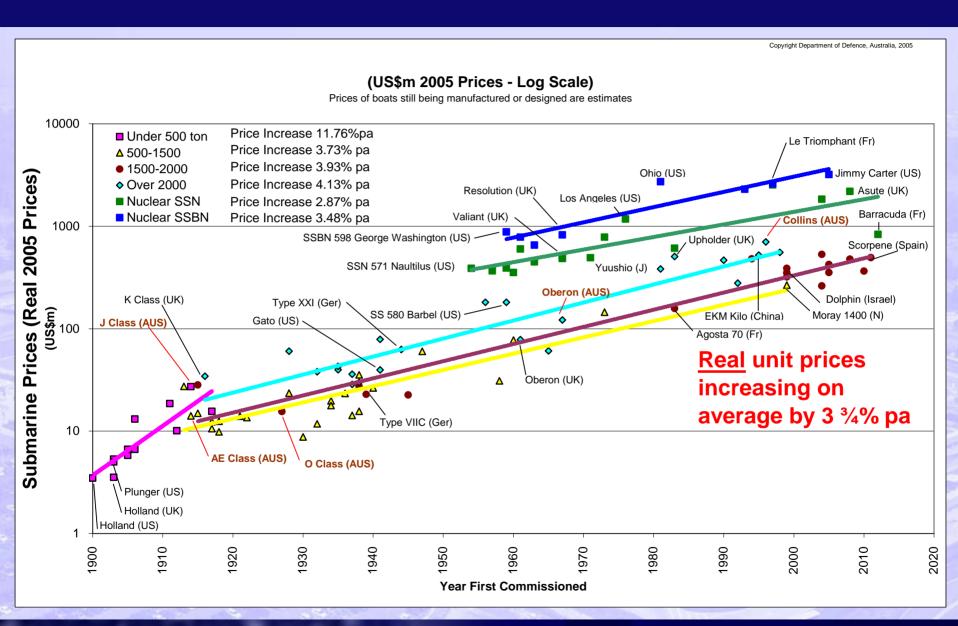
Aircraft: Real Unit Prices 1900-2020



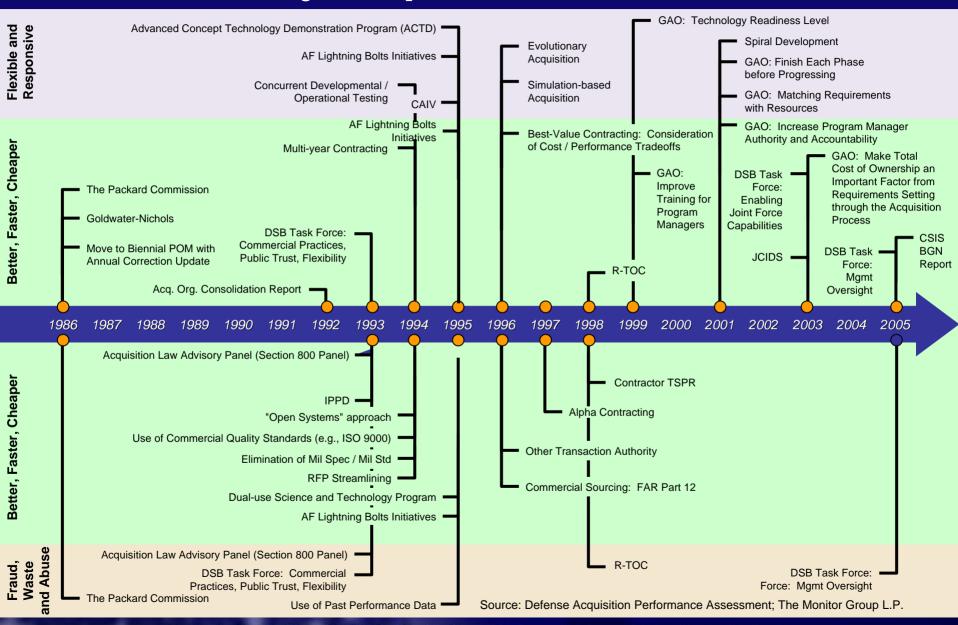
Destroyer/ Frigate Real Unit Prices 1850-2020



Submarines: Real Unit Prices 1900-2010



Key Acquisition Reform Initiatives



Approaching one of the Longest Upramps in Defense Spending in U.S. History...

Defense Outlays

1886-1899	14 years		
1880-1883	4 years	1996-2009??	14 and counting
1871-1874	4 years	1976-1989	14 years
1860-1865	6 years	1956-1969	13 years
1852-1858	7 years	1948-1953	6 years
1843-1847	5 years	1934-1945	12 years
1822-1837	16 years	1926-1931	6 years
1804-1814	10 years	1907-1919	12 years
1797-1800	4 years	1902-1904	2 years

Source: Center for Strategic and International Studies